



Mr. Koushik Chatterjee (49 years)

*Executive Director and Chief Financial Officer,
Member of the Board of Tata Steel Limited*

22 years of experience in the Tata Group

Mr. Chatterjee is an Honours Graduate in Commerce from Calcutta University and a Fellow Member of the Institute of Chartered Accountants of India.

Mr Chatterjee joined Tata Steel in 1995 and was appointed Vice President (Finance) in 2004. During his tenure, Mr Chatterjee led the first overseas acquisition of a steel manufacturer by the Company - NatSteel Asia and subsequently led the acquisition of a 1.7 MnTPA Millennium Steel (now Tata Steel Thailand) in Thailand. In 2006-07, he played a critical role in the acquisition of Corus Group Plc.

Mr Chatterjee was appointed Group Executive Director (Finance & Corporate) in September 2013 and had an overall responsibility for Group Finance and Corporate Function which amongst others included, Financial Performance & Reporting, Mergers & Acquisitions, Risk Management, Corporate Finance, Legal & Compliance, Regulatory Affairs, Strategic Procurement, Financial Planning, Information Technology, Group Investment & Portfolio Management, Insurance & Board Governance. In February 2016, Mr Chatterjee was appointed as Tata Steel's Executive Director for Europe in addition to his current responsibilities and was re-designated as Group Executive Director (Finance, Corporate & Europe). Mr Chatterjee has been re-appointed as Executive Director and Chief Financial Officer with effect from November 9, 2017.

In the last 14 years, he has enabled Tata Steel to ride out of unprecedented challenges following the global financial crisis and led the Company to raise over US\$60 billion of gross capital funding. He provided leadership and hands on experience in developing M&A strategy, transaction planning, structuring and execution planning for acquisitions with transactions value aggregating to more than US \$15 billion in India, Europe, Canada, Africa, Thailand, Singapore and Australia. He also steered the Company in developing a structured divestment strategy with multiple portfolio exits aggregating to over US \$3 billion.

Mr. Chatterjee is on the board of several Tata Steel Group companies and was declared one of India's best CFOs by Business Today Magazine in 2005 and 2006 and by CNBC in 2007 and 2012. In 2009, he was awarded the best Indian Executive by Asia money and in 2015 was recognized as the Most Influential CFO of India by The Chartered Institute of Management Accountants.

A frequent speaker at various conferences in India and abroad, he has been appointed as the first Indian on the Global Preparers Forum, an advisory body of the International Accounting Standards Board, London. He is also a member of the International Integrated Reporting Council, Advisory Council of the CII-ITC Centre of Excellence for Sustainable Development, Global Task Force on Climate-Related Financial Disclosures, Switzerland, the B20 Task Forces under the Chairmanship of Germany on Energy, Climate & Resource efficiency, Responsible business conduct & Anti-corruption and is a Director of the World Steel Association, Brussels, Belgium. Mr. Chatterjee was a member of the Primary Market Advisory Committee on Capital Markets of SEBI till recently and was also a member of the Takeover Regulations Advisory Committee of SEBI which drafted the new Takeover Code.